



Budget v Actual Summary 6/30/26

	<i>Annual Budget</i>	<i>Annual Actuals</i>	<i>Annual Variance</i>
<i>Revenue</i>			
4100 State Grants	4,710,868	3,641,672	(1,069,196)
4200 Federal Grants	205,528	186,213	(19,315)
4400 Fundraising	56,925	56,925	-
4500 Miscellaneous Revenues	131,220	151,551	20,331
<i>Total Revenue</i>	5,104,541	4,036,361	(1,068,180)
<i>Expense</i>			
5000 Personnel	(2,937,609)	(2,369,648)	567,962
6000 Benefits	(830,827)	(696,661)	134,167
6100 Direct Educational Expenses	(192,153)	(125,741)	66,412
7000 Administrative Expenses	(140,366)	(93,300)	47,067
7100 Professional Services	(350,500)	(334,554)	15,946
7200 Insurance	(67,567)	(65,271)	2,296
7300 Professional Development	(13,000)	(13,132)	(132)
7400 Marketing & Recruitment	(312,271)	(349,785)	(37,514)
8100 Facility Expenses	(13,000)	(983)	12,017
8800 Miscellaneous	(153,647)	(151,512)	2,135
<i>Total Expense</i>	(5,010,942)	(4,200,587)	810,355
<i>Net Income</i>	93,599	(164,226)	(257,825)
	(40,000)	(36,418)	3,582
	-	-	-
	(40,000)	(36,418)	3,582
	150,000	149,220	(780)
	203,599	(51,424)	(255,023)

Balance Sheet Summary 6/30/26

<i>Assets</i>	
Cash	5,066,717
Accounts Receivable	106,606
Prepays/Other Current Assets	39,348
Fixed Assets	113,697
Scholarship Investment Account	-
Other Assets	52,527
<i>Total Assets</i>	5,378,895
<i>Liabilities</i>	
Accounts Payable	47,739
Scholarships Payable: Short-term	35,000
Accrued Expenses & Payroll	173,489
Unearned Revenue	-
Lease Liability ST	28,838
Scholarships Payable: Long-term	35,000
Lease Liability LT	14,404
<i>Total Liabilities</i>	334,471
<i>Total Equity</i>	5,044,424
<i>Total Equity/Liabilities</i>	5,378,895

Net income before capital costs, including depreciation expense.

Cash for capital expenditures

Non-cash depreciation total

Net CASH income (net income minus non-cash depreciation total
minus cash for capital expenditures)

ST. HOPE LEADERSHIP ACADEMY
FINANCIAL INDICATORS as of June 30, 2026
FY25-26 Projected

Working Capital Ratio (Current Assets / Current Liabilities)			A measure of business liquidity - measures the health of your company's short term finances. A debt ratio of greater than 1.0 or 100% means a company has more debt than assets while a debt ratio of less than 1.0 or 100% indicates that a company has more assets than debt. based on budget / projection Goal of 60 days of cash on hand
Total Current Assets	\$	5,212,671	
Total Current Liabilities	\$	285,066	
Working Capital Ratio		18.29	
Debt to Asset Ratio (Total Debt/Total Asset)			
Total Debt	\$	334,471	
Total Assets	\$	5,378,895	
Debt to Asset Ratio		0.06	
Unrestricted Days Cash			
Total Cash Available (at end of period)	\$	1,753,366	
Total Projected Expenses	\$	4,200,587	
Total days of the year: 365		365	
Days Cash on Hand		152	

Total Margin (Net Income / Total Revenue)			Total margin should be positive Charter school Average is between 65% and 75% Per May Projections
Net Income	\$	(164,226)	
Total Revenue	\$	4,036,361	
Total Margin		(0.04)	
Total Payroll and Benefits Margin (Total PR/Benefits / Revenue)			
Total Payroll and Benefits	\$	3,066,308	
Total Revenue	\$	4,036,361	
Payroll and Benefits Margin		0.76	
Cost and Revenue per Student			
GenEd Student enrollment		148	
Total Expenses	\$	4,200,587	
Total Revenue	\$	4,036,361	
Per Pupil Revenue		27,355.89	
Per Pupil Expenditure		28,468.90	

St. HOPE Leadership Academy Charter School Operating Budget v. Actuals as of 6/30/26			FY 25-26 (200FTE) Annual Approved Budget	Budget (Jul-June)	Actuals (Jul-June)	Variance (Jul-June)	Notes
Revenue							
4100 · State Grants							
4101	Per Pupil Aid - General Education	3,980,600	3,980,600	2,936,688	(1,043,912)	Based on 147.55 vs budget of 200 Enrollment 6.2/10 students in 20-60% service category and 32.525/32 students in over 60% service category This is a non-cash transaction where funds are accessed through a NYCDOE purchasing portal. Schools purchase textbooks/library books and software, against these funds, directly from this portal. Revenue offsets expense for zero net effect. See note above for NYSTL. See note above for NYSTL.	
4102	Per Pupil Aid - Special Education	713,468	713,468	690,435	(23,033)		
4103	NYSTL	12,320	12,320	3,603	(8,717)		
4104	NYSSL	3,160	3,160	10,947	7,787		
4105	NYSLIBL	1,320	1,320	-	(1,320)		
4110	Prior Year Per Pupil Adjustment	-	-	-	-		
	Subtotal	4,710,868	4,710,868	3,641,672	(1,069,196)		
4200 · Federal Grants							
4201	Title I	131,171	131,171	118,028	(13,143)	Based on Final Allocation	
4203	Title IIA	11,376	11,376	7,541	(3,835)	Based on Final Allocation	
4204	IDEA for Special Education	45,000	45,000	43,084	(1,916)	Based on Final Allocation	
4205	E-Rate	7,560	7,560	7,560	-	Based on budget	
4206	Title IV A	10,421	10,421	10,000	(421)	Based on Final Allocation	
	Subtotal	205,528	205,528	186,213	(19,315)		
4400 Fundraising							
4402	Foundation and Trust Grants	56,925	56,925	56,925	-	Summer Boost	
	Subtotal	56,925	56,925	56,925	-		
4500 · Misc. Revenues							
4501	Interest Income	12	12	8	(4)	Based on actual interest earnings, includes interest for transit tax refund NYSED Distraction Free Schools Grant - prohibiting students' use of internet-enabled devices during the school day on school grounds Income on interest & dividends from scholarship investment account, based on monthly average dividend 401K Match Forfeiture credit	
4502	Misc Income	-	-	811	811		
4503	Investment Income - Interest & Dividends	131,208	131,208	121,087	(10,121)		
4218	Other Revenue	-	-	29,645	29,645		
	Subtotal	131,220	131,220	151,551	20,331		
	TOTAL REVENUE	5,104,541	5,104,541	4,036,361	(1,068,180)		
Expenses							
5000 · Personnel Expenses							
5100 · Administrative Staff							
	Subtotal	(914,477)	(914,477)	(628,393)	286,084	Reallocated Literacy Coach to 5200	
5200 · Instructional Staff							
	Subtotal	(1,873,132)	(1,873,132)	(1,494,113)	379,019	5 unfilled positions. Literacy Coach reallocated from 5100. Dir of Sped to 5300.	
5300 · Special Education							
	Subtotal	-	-	(115,982)	(115,982)	Reallocated Dir of Sped from 5200	
5500 · Stipends							
	Subtotal	(150,000)	(150,000)	(131,160)	18,840		
	Total Salaries	(2,937,609)	(2,937,609)	(2,369,648)	567,962		
6000 · Benefits							
6002	State Unemployment Insurance (SUI)	(14,797)	(14,797)	(16,292)	(1,495)	1% of salaries	
6003	Disability Expense	(2,117)	(2,117)	3,214	5,331		
6005	Social Security - ER	(182,132)	(182,132)	(139,844)	42,288	6.2% of compensation	
6007	Medicare - ER	(42,595)	(42,595)	(33,152)	9,443	1.45% of compensation	
6012	401(K) Employer Match	(110,000)	(110,000)	(73,737)	36,263	5% employer match. \$100K based on 180FTE	
6013	401(K) Fees	(18,183)	(18,183)	(33,569)	(15,387)	Includes plan participant fee, annual valuation, form preparation, + new quarterly asset fee	
6017	TransitChek/Flex Spending Fee	(2,259)	(2,259)	(1,320)	939	TransitCheck	
6018	6018 Benefit Portal Fee	(3,718)	(3,718)	(11,048)	(7,330)	\$1K PFA Account Annual Fee + ~\$500 PFA and FSA admin monthly fee	
6019a	6019a Medical	(329,880)	(329,880)	(262,612)	67,268	Based on trends	
6019b	6019b Dental	(12,100)	(12,100)	(12,170)	(70)	Based on trends	

St. HOPE Leadership Academy Charter School Operating Budget v. Actuals as of 6/30/26			FY 25-26 (200FTE) Annual Approved Budget	Budget (Jul-June)	Actuals (Jul-June)	Variance (Jul-June)	Notes
6019c	6019c Vision	(2,177)	(2,177)	(1,545)	632	Based on trends	
6019d	6019d Life Insurance/AD&D/STD/LTD	(14,540)	(14,540)	(11,747)	2,793	Based on trends	
6019e	6019e Workers Comp	(16,330)	(16,330)	(8,139)	8,191	Based on actuals	
6021a	6021a Personal Funding Account	(80,000)	(80,000)	(94,699)	(14,699)	RSI Reim - PFA	
Subtotal		(830,827)	(830,827)	(696,661)	134,167		
6100 • Direct Educational Expenses							
6101	Classroom Supplies	(25,000)	(25,000)	(19,261)	5,739	(Includes \$1900 for Summerboost)	
6102	Textbooks & Materials	(500)	(500)	-	500	Texts for students & teachers	
6104	NYSTL	(12,320)	(12,320)	(10,947)	1,373	Revenue offsets expense	
6105	NYSSL	(3,160)	(3,160)	-	3,160	Revenue offsets expense	
6106	NYSLIBL	(1,320)	(1,320)	(3,603)	(2,283)	Revenue offsets expense	
6107	Classroom Libraries	(808)	(808)	-	808		
NWEA confirmed \$4045 total, Education Vista est \$7K per year							
6108	Assessment Expenses	(11,045)	(11,045)	(4,648)	6,397	(Includes \$1000 for Summerboost)	
6109	Field Trips	(30,000)	(30,000)	(11,663)	18,337	Student lunch w/teachers, yearbooks, family events, honor roll dinners, incentive trips, team events, graduation	
Sports team equipment, registration, celebrations, additional afterschool programs							
6112	Student Incentives/Events	(15,000)	(15,000)	(29,107)	(14,107)		
6113	Enrichment/Afterschool Supplies	(5,000)	(5,000)	(4,880)	120		
i-Ready \$804/mo; JumpRope \$2,760; Lexia \$367/mo; LiveSchool \$288/mo; PowerSchool \$386/mo; School Messenger \$2703; Go Guardian \$4,300							
6114	Student Software	(33,000)	(33,000)	(37,975)	(4,975)		
6116	Student Uniforms	(10,000)	(10,000)	(8,656)	1,344	Based on budget	
6119	Scholarship Awards	(45,000)	(45,000)	5,000	50,000	Write offs of prior scholarship	
Subtotal		(192,153)	(192,153)	(125,741)	66,412		
7000 • Administrative Expenses							
7001	Office Supplies	(20,000)	(20,000)	(16,224)	3,776	(Includes \$525 for Summerboost)	
7002	Phone & Internet	(20,400)	(20,400)	(16,103)	4,297		
7003	Postage & Delivery	(2,500)	(2,500)	(2,450)	50		
7004	Printing & Copying	(10,000)	(10,000)	(6,315)	3,685		
7005	Copier Lease	(29,444)	(29,444)	(31,205)	(1,761)	copier lease LEAF \$2,454/mo	
Staff meals for PD days, parent/teacher conferences, & events							
7006	Staff Food/Events/Gifts	(10,000)	(10,000)	(14,280)	(4,280)		
7007	Staff Travel	(1,500)	(1,500)	(23)	1,477		
CAASS \$500/mo, \$385 annually NASSP (NJHS), \$129 annually Amazon Prime, \$5K NYCCA, \$3K NYCSC							
7008	Subscriptions & Dues	(12,000)	(12,000)	(9,309)	2,691	Based on budget	
7010	Non Capitalized Furniture & Equipment	(10,000)	(10,000)	-	10,000	ASC842 adjustment Lease	
7012	Lease Expense Adjustment	-	-	27,132	27,132	ASC842 adjustment Lease	
7013	Lease Amortization Expense	(24,522)	(24,522)	(24,522)	-		
Subtotal		(140,366)	(140,366)	(93,300)	47,067		
7100 • Professional Services							
7101	Audit/Accounting	(30,000)	(30,000)	(26,047)	3,953	Based on new contract. \$27K YE Audit, \$3K 990	
\$126K Financial Services, \$5K Tech and Processing Fee							
7102	Financial Management	(138,000)	(138,000)	(131,498)	6,502	(Network Outsource \$4555/mth + addtl fee, Metasource \$550/mth; Adobe \$2.7k)	
7104	Technology	(70,000)	(70,000)	(68,248)	1,752	ADP \$500/pay period + additional processing charges for W2's & fees (\$1k)	
7105	Payroll Fees	(12,000)	(12,000)	(11,406)	594		
7108	Legal - Paid	(5,000)	(5,000)	-	5,000		
Includes \$4.5k Title application & \$6K annual report services and one time fees of \$8K from CSBM, ERate consultant \$4k, Dr.Bond \$4k/mo , Renewal Application							
7113	Other Consultants	(90,500)	(90,500)	(93,159)	(2,659)	Based on budget, \$5k Sis Ami	
7115	Academic Consultants	(5,000)	(5,000)	(4,196)	804	No budget for this year.	
7118	Special Education Consultant	-	-	-	-		
Subtotal		(350,500)	(350,500)	(334,554)	15,946		
7200 • Insurance							
7201	General Liability	(67,567)	(67,567)	(65,271)	2,296	Based on actuals	
Subtotal		(67,567)	(67,567)	(65,271)	2,296		
7300 • Professional Development							
7301	Instructional PD	(10,000)	(10,000)	(11,313)	(1,313)	Based on budget	
7304	Board PD/Strategic Planning	(3,000)	(3,000)	(1,820)	1,180	Based on budget	
Subtotal		(13,000)	(13,000)	(13,132)	(132)		

St. HOPE Leadership Academy Charter School Operating Budget v. Actuals as of 6/30/26		FY 25-26 (200FTE) Annual Approved Budget	Budget (Jul-June)	Actuals (Jul-June)	Variance (Jul-June)	Notes
7400 • Marketing & Recruitment						
7401	Student Recruitment	(272,271)	(272,271)	(339,946)	(67,675)	Busing \$150k, Underdog Strategies \$110K/\$310K, North Star/Tassel Marketing \$529/mo, SchoolMint, Inc \$6.8K, NYCCS \$951
7402	Staff Recruitment	(30,000)	(30,000)	(6,265)	23,735	
7404	Marketing	(10,000)	(10,000)	(3,574)	6,426	Video and Internal Marketing materials
	Subtotal	(312,271)	(312,271)	(349,785)	(37,514)	
8100 • Facilities						
8104	Repairs and Maintenance	(10,000)	(10,000)	(983)	9,017	Based on budget
8107	Signage	(3,000)	(3,000)	-	3,000	Based on budget
	Subtotal	(13,000)	(13,000)	(983)	12,017	
8800 • Misc. Expenses						
8801	Bank Fees	(600)	(600)	(35)	565	Based on budget
8802	Interest Expense	(3,047)	(3,047)	(1,997)	1,051	ASC842 adjustment Lease
8803	Sales Tax	-	-	(261)	(261)	Based on budget
8804	Suspense	-	-	-	-	Temporary account for items awaiting back-up
8900	Depreciation	(150,000)	(150,000)	(149,220)	780	Based on depreciation schedule
	Subtotal	(153,647)	(153,647)	(151,512)	2,135	
	TOTAL EXPENSES	(5,010,942)	(5,010,942)	(4,200,586)	810,355	
	Net Income (Deficit)/Surplus	93,599	93,600	(164,225)	(257,825)	
• Capital Costs						
3 14000	Servers & Computers	(40,000)	(40,000)	(36,418)	3,582	66/70 student laptops None projected
3 15000	Furniture & Equipment	-	-	-	-	
		(40,000)	(40,000)	(36,418)	3,582	
	Add Back Depreciation	150,000	150,000	149,220		
	Change in Net Assets	203,599	203,600	(51,424)		

St. HOPE Leadership Academy Charter School Balance Sheet as of 6/30/26	As of May 31, 2026	As of Jun 30, 2025 (PY)	Change	Notes
Assets				
Cash and cash equivalents	1,753,366	2,030,138	(276,772)	
Restricted cash	75,468	75,459	9	
Grants and other receivables	106,606	146,036	(39,430)	
Investments at fair value	3,237,882	3,116,796	121,087	
Prepaid expenses and other assets	91,875	105,304	(13,429)	
Property and Equipment, net	113,697	226,498	(112,802)	
Total Assets	5,378,895	5,700,231	(321,337)	
Liabilities	5,326,367	2,515,368	2,810,999	
Accounts payable and accrued expenses	188,271	283,830	(95,559)	
Accrued salaries and other payroll related expenses	146,200	149,813	(3,614)	
Deferred grant revenue	-	57,939	(57,939)	
Total Liabilities	334,471	491,583	(157,112)	
Net Assets	285,066	383,340		
Net assets - without donor restrictions	5,044,424	5,208,649	(164,225)	
Total Net Assets	5,044,424	5,208,649	(164,225)	
Total Liabilities and Net Assets	5,378,895	5,700,231	(321,337)	

St. HOPE Leadership Academy Charter School Balance Sheet as of 6/30/26	Total	Notes
ASSETS		
Current Assets		
Bank Accounts		
10010 CHECKING_BA-7941	1,710,878.71	
10011 CHECKING_BA_6687 Scholarships	42,487.77	
10015 ESCROW_BA-5056	75,467.98	
10026 Scholarship Investment a/c 2488	3,237,882.37	Moved Investment account to Bank (Cash) Accounts
10050 Anybill Transfer Account	-	
1072 Bill.com Money Out Clearing	-	
Total Bank Accounts	\$ 5,066,716.83	
Accounts Receivable		
11001 Accounts Receivable	106,606.00	
Total Accounts Receivable	\$ 106,606.00	
Other Current Assets		
11000 Prepaid Expenses		
11015 Prepaid Insurance	29,873.33	
11020 Prepaid Expenses	9,474.72	
Total 11000 Prepaid Expenses	\$ 39,348.05	
11025 401K Forfeiture Account	-	
11050 TransitChek	-	
11060 Health Benefit Claims	-	
12000 Undeposited Funds	-	
13000 Loan to Employee	-	
Total Other Current Assets	\$ 39,348.05	
Total Current Assets	\$ 5,212,670.88	
Fixed Assets		
14000 Server and Computers		
14000a A/D Servers and Computers	(227,993.67)	
Total 14000 Server and Computers	\$ 59,470.16	
15000 Furniture and Equipment		
15000a A/D Furniture and Equipment	(403,781.06)	
Total 15000 Furniture and Equipment	\$ 29,557.28	
16000 Software		
16000a A/D Software	-	
Total 16000 Software	\$ 0.00	
17000 Leaseholds Improvements		
17000a A/D Leasehold Improvements	(823,131.82)	
Total 17000 Leaseholds Improvements	\$ 24,669.15	
Total Fixed Assets	\$ 113,696.59	
Other Assets		

18601 ROU – Operating – Equipment	8,330.78	
18603 ROU – Finance – Equipment	32,696.39	
18700 Security Deposits Asset	11,500.00	
18800 Scholarship Investment a/c -2488	-	Moved Investment account to Bank (Cash) Accounts
Total Other Assets	\$ 52,527.17	
TOTAL ASSETS	\$ 5,378,894.64	
LIABILITIES AND EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		
20000 Accounts Payable	47,739.38	
Total Accounts Payable	\$ 47,739.38	
Other Current Liabilities		
21000 Scholarships Payable	35,000.00	
23000 Suspense Payroll Taxes	-	
24000 Payroll Liabilities	-	
24005 Accrued Payroll	135,427.70	
24010 Accrued Payroll Taxes	10,360.22	
24015 Federal Payroll Taxes	-	
24050 Flex Spending Account	21.69	
24055 TransitChek Clearing	390.00	
24060 Misc. Payroll Clearing	-	
Total 24000 Payroll Liabilities	\$ 146,199.61	
25000 Accrued Expenses	27,289.23	
26000 Unearned Grant Revenue	-	
27000 Advance Reimbursements	-	
27001 Lease Liability ST– Operating – Equipment	2,558.14	
27002 Lease Liability ST– Finance Equipment	26,280.12	
Total Other Current Liabilities	\$ 237,327.10	
Total Current Liabilities	\$ 285,066.48	
Long-Term Liabilities		
28000 Scholarships Long-Term Payable	35,000.00	
29000 Lease Liability LT	-	
29001 Lease Liability LT Operating Equipment	5,392.46	
29002 Lease Liability LT Finance Equipment	9,011.93	
Total Long-Term Liabilities	\$ 49,404.39	
Total Liabilities	\$ 334,470.87	
Equity		
32000 Unrestricted Net Assets	5,208,648.56	
33000 Unrealized Gain/Loss	-	
Net Income	(164,224.79)	
Total Equity	\$ 5,044,423.77	
TOTAL LIABILITIES AND EQUITY	\$ 5,378,894.64	